

2019/20

# SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN



# Municipal Financial Management Act

## Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name Petro Allan Williams

**Municipal Manager of Laingsburg Municipality**

Signature  \_\_\_\_\_

Date 11 June 2019

### Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Mike Grouws

**Mayor of Laingsburg Municipality**

Signature  \_\_\_\_\_

Date 11 June 2019



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
1	Finance and Administration	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Limit the vacancy rate to less than 10% of budgeted posts by 30 June 2020 (Number of posts filled/Total number of budgeted posts)x100)	% vacancy rate of budgeted posts by 30 June 2020	All	Senior Manager. Finance and Corporate Services	15%	Percentage	10	0	0	0	10
2	Finance and Administration	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	The percentage of the Municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total operational budget)x100]	% of the Municipality's personnel budget on implementing its workplace skills plan by 30 June 2020	All	Senior Manager. Finance and Corporate Services	1%	Percentage	1	0	0	0	1
3	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Achieve a debtor payment percentage of 65% by 30 June 2020 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	% debtor payment achieved	All	Senior Manager. Finance and Corporate Services	65%	Percentage	65	65	65	65	65
4	Finance and Administration	Municipal Financial Viability and Management	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)/(Excluding Eskom areas) and billed for the service as at 30 June 2020	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	All	Senior Manager. Finance and Corporate Services	859	Number	855	855	855	855	855



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
5	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties that receive piped water (credit) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water	All	Senior Manager: Finance and Corporate Services	1335	Number	1339	1339	1339	1339	1339
6	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020	Number of residential properties which are billed for sewerage	All	Senior Manager: Finance and Corporate Services	1297	Number	1300	1300	1300	1300	1300
7	Finance and Administration	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal	All	Senior Manager: Finance and Corporate Services	1344	Number	1348	1348	1348	1348	1348
8	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free 50kWh electricity to indigent households as at 30 June 2020	Number of households receiving free basic electricity	All	Senior Manager: Finance and Corporate Services	435	Number	845	845	845	845	845
9	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free 6kl water to indigent households as at 30 June 2020	Number of households receiving free basic water	All	Senior Manager: Finance and Corporate Services	648	Number	1339	800	800	800	800

## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
10	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free basic sanitation to indigent households as at 30 June 2020	Number of households receiving free basic sanitation services	All	Senior Manager: Finance and Corporate Services	640	Number	780	780	780	780	780
11	Finance and Administration	Basic Service Delivery	Improve the standards of living of all people in Laingsburg	Provide free basic refuse removal to indigent households as at 30 June 2020	Number of households receiving free basic refuse removal services	All	Senior Manager: Finance and Corporate Services	658	Number	800	800	800	800	800
12	Finance and Administration	Basic Service Delivery	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the municipality's ability to meet its service debt obligations at 30 June (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant)x 100]	Debt coverage ratio as at 30 June	All	Senior Manager: Finance and Corporate Services	61.1	Percentage	65	0	0	0	65
13	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Financial viability measured in % in terms of the total amount of outstanding service debtors in comparison with total revenue received for services at 30 June 2020 [(Total outstanding service debtors/annual	% outstanding service debtors at 30 June	All	Senior Manager: Finance and Corporate Services	63.8	Percentage	65	0	0	0	65



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
				revenue received for services)x 100]										
14	Finance and Administration	Municipal Financial Viability and Management	To achieve financial viability in order to render affordable services to residents	Financial viability measured in terms of the available cash to cover fixed operating expenditure at 30 June ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage ratio as at 30 June	All	Senior Manager: Finance and Corporate Services	1	Number	1	0	0	0	1
15	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 70% of the electricity maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	70	0	0	0	70
16	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 70% of the water maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	70	0	0	0	70

## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
				maintenance budget)x100}										
17	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 70% of the sewerage maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	70	0	0	0	70
18	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Spend 70% of the refuse removal maintenance budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	All	Manager: Infrastructure Services	70%	Percentage	70	0	0	0	70
19	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Limit the % electricity unaccounted for to less than 10% by 30 June 2020 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased] x 100]	% electricity unaccounted for by 30 June	All	Manager: Infrastructure Services	15%	Percentage	10	0	0	0	10



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
20	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	Limit unaccounted for water to less than 50% by 30 June 2020 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% of water unaccounted	All	Manager: Infrastructure Services	50%	Percentage	50	0	0	0	50
21	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	95% of water samples comply with SANS241 micro biological indicators {(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100}	% of water samples compliant	All	Manager: Infrastructure Services	90%	Percentage	95	0	0	0	95
22	Infrastructure Services	Basic Service Delivery	Effective Maintenance and manage of municipal assets and natural resources	95% of effluent samples comply with permit values in terms of SANS 242 by 30 June 2020 {(Number of effluent samples that comply with permit values/Number of effluent samples tested)x100}	% of effluent samples compliant	All	Manager: Infrastructure Services	91%	Percentage	95	0	0	0	91
23	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated on the 2ML Reservoir by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects	% of project budget spent	All	Manager: Infrastructure Services	85%	Percentage	85	0	0	0	85



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
				/Total amount budgeted for capital projects)X100]										
24	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated on the installation of borehole monitoring equipment by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	All	Manager: Infrastructure Services	85%	Percentage	85	0	0	0	85
25	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Submit an investigative report on the landfill sites to Council by 30 June 2020	Number of investigative reports submitted by 30 June 2020	1	Manager: Infrastructure Services	New key performance indicator for 2019/20	Number	1	0	0	0	1
26	Municipal Manager	Municipal Transformation and Institutional Development	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	The number of people from employment equity target groups employed (to be appointed) by 30 June 2020 in the three highest levels of management in compliance with the equity plan	Number of people employed (to be appointed) by 30 June 2020	All	Municipal Manager	6 (Actual 2017/18)	Number	2	0	0	0	0

## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
27	Community Services	Basic Service Delivery	Developing a safe, clean, healthy and sustainable environment for communities	Participate in the Provincial Traffic Departments' Public Safety initiatives during the 2019/20 financial year	Number of initiatives participated in	All	Manager: Community Services	4	Number	4	0	2	0	2
28	Municipal Manager	Local Economic Development	Promote local economic development	Create job opportunities through EPWP and LED projects by 30 June 2020	Number of job opportunities created by 30 June 2020	All	Municipal Manager	178 (Actual 2017/18)	Number	160	0	0	0	160
29	Municipal Manager	Good Governance and Public Participation	To create an institution with skilled employees to provide a professional service to its clientele guided by municipal values	Develop a Risk Based Audit Plan for 2020/21 and submit to the audit committee for consideration by 30 June 2020	RBAP submitted to the audit committee by 30 June 2020	All	Municipal Manager	1	Number	1	0	0	0	1
30	Municipal Manager	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent on capital projects	All	Municipal Manager	79% (Actual 2017/18)	Percentage	80	0	0	0	80
31	Municipal Manager	Good Governance and Public Participation	To create an institution with skilled employees to provide a professional service to its clientele guided by	Develop and distribute at least two municipal newsletters by 30 June 2020	Number of newsletters developed and distributed	All	Municipal Manager	2	Number	2	0	1	0	1



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
			municipal values											
32	Community Services	Basic Service Delivery	Developing a safe, clean, healthy and sustainable environment for communities	Review the Disaster Management Plan and submit to Council by 31 December 2019	Reviewed Disaster Management Plan submitted to Council by 31 December 2019	All	Manager: Community Services	1	Number	1	0	1	0	0
33	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated for the upgrade of bulk electricity supply and new substation by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2019/20	Percentage	85	0	0	0	85
34	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated on new paved streets by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for	% of project budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2019/20	Percentage	85	0	0	0	85

## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
				capital projects)x100]										
35	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated for the new stormwater bridge crossing by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2019/20	Percentage	85	0	0	0	85
36	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated on the installation of Water Management Devices for additional 1 000 residential water users above 6 kl/m/hh (Phase 2) by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2019/20	Percentage	85	0	0	0	85



## Top Layer Service Delivery and Budget Implementation

Assist	Directorate [R]	National KPA [R]	Pre-determined Objectives [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
37	Infrastructure Services	Basic Service Delivery	Provision of infrastructure to deliver improved services to all residents and business	Spend 85% of the budget allocated for new high mast lighting by 30 June 2020 {(Actual expenditure divided by the total approved budget)x100} [(Actual expenditure on capital projects /Total amount budgeted for capital projects)x100]	% of project budget spent	All	Manager: Infrastructure Services	New key performance indicator for 2019/20	Percentage	85	0	0	0	85

# Capital Budget for the 2019/20 financial year

Department	Function [R]	Project Name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total	2019/2020	2020/2021	2021/2022
Infrastructure Services	Water Management (Core Function) - Water Storage	201983 - 2 MI New Reservoir	National Government	2019/07/01	2020/06/30	All	15 000	20 000	28 000	35 000	42 000	0	80 000	0	150 000	250 000	510 000	882 196	2 012 196	2 012 196	4 521 056	75 440
Infrastructure Services	Water Management (Core Function) - Water Storage	202055 - New 2500L Reservoir	National Government	2019/12/01	2020/02/28	All	0	0	0	0	0	55 000	0	45 000	0	0	0	0	100 000	100 000	0	522 754
Infrastructure Services	Road Transport (Core Function) - Roads	239902 - New Paved Streets	National Government	2019/08/01	2020/04/30	All	0	15 000	0	35 000	45 000	0	130 000	0	315 000	505 000	0	0	1 045 000	1 045 000	1 866 744	1 861 781
Infrastructure Services	Water Management (Core Function) - Water Distribution	198496 - New Stormwater Channel	National Government	N/A	N/A	All	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2 063 675
Infrastructure Services	Road Transport (Core Function) - Roads	239306 - New Stormwater Bridge Crossing	National Government	2019/09/01	2020/06/30	All	0	0	25 000	0	0	75 000	0	350 000	0	0	0	250 000	300 000	1 000 000	1 000 000	2 000 000
Infrastructure Services	Water Management (Core Function) - Water Distribution	Installation of Water Management Devices for additional 1 000 residential water users above 6 kl/m/hh (phase 2)	Provincial Government	2019/07/01	2019/09/30	All	833 333	833 333	833 334	0	0	0	0	0	0	0	0	0	2 500 000	2 500 000	0	0
Infrastructure Services	Water Management (Core Function) - Water Distribution	Installation of borehole monitoring equipment to insure sustainable groundwater abstraction	Provincial Government	2019/07/01	2019/09/30	All	333 333	333 333	333 334	0	0	0	0	0	0	0	0	0	1 000 000	1 000 000	0	0
Infrastructure Services	Electricity (Core Function) - Electricity	198871 - New High Mast Lighting	National Government	2019/07/01	2020/05/31	All	5 000	10 000	20 000	30 000	80 000	100 000	150 000	250 000	400 000	450 000	708 754	0	2 203 754	2 203 754	0	0
Infrastructure Services	Electricity (Core Function) - Electricity	Upgrading of bulk electricity supply and new substation	National Government	2019/07/01	2019/09/30	All	700 666	700 667	700 667	0	0	0	0	0	0	0	0	0	2 372 000	2 372 000	2 000 000	2 000 000



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	July (R)			August (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	24 259.00	608 249.00	0.00	8 263.00	613 992.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	5 234 632.00	1 141 676.00	0.00	1 783 084.00	1 152 455.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	206 562.00	101 478.00	0.00	70 362.00	102 436.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	3 885.00	37 606.00	0.00	1 323.00	37 961.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	5 361 021.00	2 122 371.00	0.00	1 826 136.00	2 142 410.00	0.00
Finance and Administration	Housing [Core function] - Housing	1 828.00	13 029.00	0.00	623.00	13 152.00	0.00
Community Services	Health [Core function] - Health Services	65.00	226.00	0.00	22.00	228.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS)	0.00	83 202.00	0.00	0.00	83 988.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	215 704.00	748 382.00	0.00	73 476.00	755 448.00	15 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	2 903 578.00	582 367.00	795 666.00	989 052.00	587 865.00	800 666.00
Infrastructure Services	Water Management [Core function] - Water Distribution	654 394.00	184 228.00	1 181 666.00	222 908.00	185 967.00	1 186 666.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	453 121.00	157 873.00	0.00	154 348.00	159 364.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	389 404.00	102 112.00	0.00	132 644.00	103 076.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	25 826.00	0.00	0.00	26 070.00	0.00
	TOTAL	15 448 453.00	5 908 625.00	1 977 332.00	5 262 241.00	5 964 412.00	2 002 332.00



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	September (R)			October (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	7 377.00	616 021.00	0.00	13 798.00	559 447.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	1 591 788.00	1 156 263.00	0.00	2 977 410.00	1 050 074.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	62 813.00	102 774.00	0.00	117 491.00	93 336.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	1 181.00	38 086.00	0.00	2 210.00	34 588.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	1 630 221.00	2 149 490.00	0.00	3 049 299.00	1 952 085.00	0.00
Finance and Administration	Housing [Core function] - Housing	556.00	13 196.00	0.00	1 040.00	11 984.00	0.00
Community Services	Health [Core function] - Health Services	20.00	229.00	0.00	37.00	208.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS)	0.00	84 266.00	0.00	0.00	76 527.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	65 593.00	757 944.00	25 000.00	122 691.00	688 336.00	35 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	882 943.00	589 808.00	810 668.00	1 651 528.00	535 641.00	30 000.00
Infrastructure Services	Water Management [Core function] - Water Distribution	198 993.00	186 582.00	1 194 668.00	372 213.00	169 446.00	35 000.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	137 789.00	159 891.00	0.00	257 731.00	145 207.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	118 413.00	103 417.00	0.00	221 489.00	93 919.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	26 156.00	0.00	0.00	23 754.00	0.00
	<b>TOTAL</b>	<b>4 697 687.00</b>	<b>5 984 123.00</b>	<b>2 030 336.00</b>	<b>8 786 937.00</b>	<b>5 434 552.00</b>	<b>100 000.00</b>



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	November (R)			December (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	7 228.00	597 271.00	0.00	17 273.00	692 372.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	1 559 652.00	1 121 069.00	0.00	3 727 101.00	1 299 573.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	61 545.00	99 646.00	0.00	147 074.00	115 512.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	1 158.00	36 927.00	0.00	2 766.00	42 807.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	1 597 309.00	2 084 063.00	0.00	3 817 091.00	2 415 902.00	0.00
Finance and Administration	Housing [Core function] - Housing	545.00	12 794.00	0.00	1 302.00	14 831.00	0.00
Community Services	Health [Core function] - Health Services	19.00	222.00	0.00	46.00	257.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS)	0.00	81 701.00	0.00	0.00	94 710.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	64 269.00	734 874.00	45 000.00	153 583.00	851 886.00	75 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	865 117.00	571 855.00	80 000.00	2 067 371.00	662 910.00	100 000.00
Infrastructure Services	Water Management [Core function] - Water Distribution	194 976.00	180 902.00	42 000.00	465 934.00	209 707.00	55 000.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	135 007.00	155 024.00	0.00	322 626.00	179 708.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	116 022.00	100 269.00	0.00	277 259.00	116 234.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	25 360.00	0.00	0.00	29 398.00	0.00
	TOTAL	4 602 847.00	5 801 977.00	167 000.00	10 999 426.00	6 725 807.00	230 000.00



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	January (R)			February (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	7 556.00	631 873.00	0.00	7 549.00	714 401.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	1 630 511.00	1 186 017.00	0.00	1 628 872.00	1 340 920.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	64 341.00	105 419.00	0.00	64 276.00	119 187.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	1 210.00	39 066.00	0.00	1 209.00	44 169.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	1 669 880.00	2 204 801.00	0.00	1 668 201.00	2 492 765.00	0.00
Finance and Administration	Housing [Core function] - Housing	570.00	13 535.00	0.00	569.00	15 303.00	0.00
Community Services	Health [Core function] - Health Services	20.00	235.00	0.00	20.00	266.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0.00	86 434.00	0.00	0.00	97 723.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	67 189.00	777 448.00	130 000.00	67 121.00	878 989.00	350 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	904 422.00	604 985.00	150 000.00	903 513.00	684 001.00	250 000.00
Infrastructure Services	Water Management [Core function] - Water Distribution	203 834.00	191 383.00	80 000.00	203 629.00	216 379.00	45 000.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	141 141.00	164 005.00	0.00	140 999.00	185 425.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	121 294.00	106 078.00	0.00	121 172.00	119 933.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	26 829.00	0.00	0.00	30 334.00	0.00
	<b>TOTAL</b>	<b>4 811 968.00</b>	<b>6 138 108.00</b>	<b>360 000.00</b>	<b>4 807 130.00</b>	<b>6 939 795.00</b>	<b>645 000.00</b>



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	March (R)			April (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	13 244.00	595 428.00	0.00	12 263.00	662 420.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	2 857 832.00	1 117 609.00	0.00	2 646 177.00	1 243 353.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	112 772.00	99 338.00	0.00	104 420.00	110 515.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	2 121.00	36 813.00	0.00	1 964.00	40 955.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	2 926 834.00	2 077 631.00	0.00	2 710 069.00	2 311 388.00	0.00
Finance and Administration	Housing [Core function] - Housing	998.00	12 755.00	0.00	924.00	14 190.00	0.00
Community Services	Health [Core function] - Health Services	36.00	221.00	0.00	33.00	246.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDS)	0.00	81 448.00	0.00	0.00	90 612.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	117 763.00	732 606.00	315 000.00	109 042.00	815 032.00	505 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	1 585 200.00	570 090.00	400 000.00	1 467 798.00	634 232.00	450 000.00
Infrastructure Services	Water Management [Core function] - Water Distribution	357 265.00	180 344.00	150 000.00	330 805.00	200 635.00	250 000.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	247 380.00	154 545.00	0.00	229 059.00	171 934.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	212 594.00	99 960.00	0.00	196 849.00	111 206.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	25 282.00	0.00	0.00	28 127.00	0.00
	TOTAL	8 434 039.00	5 784 070.00	865 000.00	7 809 403.00	6 434 845.00	1 205 000.00



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	May(R)			June (R)		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	9 702.00	575 158.00	0.00	20 088.00	2 815 368.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	2 093 488.00	1 079 563.00	0.00	4 334 253.00	5 284 403.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	82 611.00	95 957.00	0.00	171 033.00	469 702.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	1 554.00	35 560.00	0.00	3 219.00	174 062.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	2 144 035.00	2 006 905.00	0.00	4 438 904.00	9 823 689.00	0.00
Finance and Administration	Housing [Core function] - Housing	731.00	12 321.00	0.00	1 514.00	60 310.00	0.00
Community Services	Health [Core function] - Health Services	26.00	214.00	0.00	56.00	1 048.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDPs)	0.00	78 676.00	0.00	0.00	385 113.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	86 267.00	707 667.00	250 000.00	178 602.00	3 463 988.00	300 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	1 161 229.00	550 683.00	708 754.00	2 404 149.00	2 695 563.00	0.00
Infrastructure Services	Water Management [Core function] - Water Distribution	261 712.00	174 205.00	510 000.00	541 837.00	852 722.00	882 196.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	181 217.00	149 284.00	0.00	375 182.00	730 740.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	155 735.00	96 557.00	0.00	322 425.00	472 639.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	24 421.00	0.00	0.00	119 543.00	0.00
	<b>TOTAL</b>	<b>6 178 307.00</b>	<b>5 587 171.00</b>	<b>1 468 754.00</b>	<b>12 791 262.00</b>	<b>27 348 890.00</b>	<b>1 182 196.00</b>



## Monthly Cashflow for the 2019/20 financial year

Sub-Directorate [R]	Function [R]	TOTAL (R)		
		Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	148 600.00	9 682 000.00	0.00
Finance and Administration	Finance and Administration [Core function] - Budget and Treasury Office	32 064 800.00	18 172 975.00	0.00
Finance and Administration	Finance and Administration [Core function] - Administrative and Corporate Support	0.00	0.00	0.00
Community Services	Community and Social Services [Core function] - Libraries and Archives	1 265 300.00	1 615 300.00	0.00
Community Services	Sport and Recreation [Core function] - Sports Grounds and Stadiums	23 800.00	598 600.00	0.00
Community Services	Public Safety [Core function] - Police Forces, Traffic and Street Parking Control	32 839 000.00	33 783 500.00	0.00
Finance and Administration	Housing [Core function] - Housing	11 200.00	207 400.00	0.00
Community Services	Health [Core function] - Health Services	400.00	3 600.00	0.00
Municipal Manager	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDDs)	0.00	1 324 400.00	0.00
Infrastructure Services	Road Transport [Core function] - Roads	1 321 300.00	11 912 600.00	2 045 000.00
Infrastructure Services	Environmental Protection [Core function] - Pollution Control	0.00	0.00	0.00
Infrastructure Services	Electricity [Core function] - Electricity	17 785 900.00	9 270 000.00	4 575 754.00
Infrastructure Services	Water Management [Core function] - Water Distribution	4 008 500.00	2 932 500.00	5 612 196.00
Infrastructure Services	Waste Water Management [Core function] - Sewerage	2 775 600.00	2 513 000.00	0.00
Infrastructure Services	Waste Management [Core function] - Solid Waste Removal	2 385 300.00	1 625 400.00	0.00
Municipal Manager	Other [Core function] - Tourism	0.00	411 100.00	0.00
	<b>TOTAL</b>	<b>94 629 700.00</b>	<b>94 052 375.00</b>	<b>12 232 950.00</b>

# Revenue by Source for the 2019/20 financial year

Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	4 353 983	79 901	25 637	-38 453	6 888	-60 827	6 888	-1 971	-32 394	6 417	861	-74 130	4 272 800
Service charges - electricity revenue	1 467 843	1 430 206	1 415 151	1 400 096	1 189 329	1 159 220	1 053 836	1 083 946	1 136 637	1 216 428	1 221 790	1 280 318	15 054 800
Service charges - water revenue	191 975	219 400	233 113	239 969	246 825	260 538	267 394	246 825	216 658	213 915	205 688	200 200	2 742 500
Service charges - sanitation revenue	138 667	138 667	138 667	138 667	138 667	138 667	138 667	138 667	138 667	138 667	138 667	138 663	1 664 000
Service charges - refuse revenue	124 267	124 267	124 267	124 267	124 267	124 267	124 267	124 267	124 267	124 267	124 267	124 263	1 491 200
Rental of facilities and equipment	52 425	65 259	57 645	59 096	60 981	59 168	63 664	64 969	61 779	59 313	62 794	58 007	725 100
Interest earned - external investments	48 720	71 375	69 020	58 058	69 182	88 995	95 735	83 829	75 994	67 883	42 955	40 254	812 000
Interest earned - outstanding debtors	27 489	32 225	36 581	35 524	35 693	36 454	37 638	37 173	28 828	40 979	39 922	34 394	422 900
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	2 303 659	2 383 095	2 462 532	2 541 968	2 637 292	2 764 390	2 859 714	2 843 827	2 808 875	3 004 438	2 541 968	2 622 842	31 774 600
Licences and permits	70 411	100 347	109 745	81 583	70 941	63 263	57 266	93 531	93 799	116 103	70 949	138 662	1 066 600
Agency services	0	10 580	12 222	8 366	9 879	7 290	8 771	8 871	13 786	12 713	10 595	18 727	121 800
Transfers and subsidies	6 189 877	3 954	0	113 061	0	5 052 602	4 886	72 262	3 755 479	1 581	0	7 418 548	22 612 250
Other revenue	10 206	10 955	13 107	13 005	12 903	13 487	10 191	10 935	11 664	12 393	13 122	13 852	145 800
Gains on disposal of PPE	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL	14 979 522	4 670 211	4 697 687	4 775 207	4 602 847	9 707 514	4 728 917	4 807 131	8 434 039	5 015 097	4 473 578	12 014 600	82 906 350